

**Consolidated Financial Results for first half of the fiscal year ending March 31, 2022**  
**(April 1, 2021 – September 30, 2021)**

**Summary of Consolidated Financial Results (Six months ended September 30, 2021)**

**1. Summary of consolidated statements of operations**

	Millions of yen			Millions of U.S. dollars	
	6 months 1H FY2021 (Apr.-Sep.) (A)	6 months 1H FY2020 (Apr.-Sep.) (B)	Change(%) (A)/(B)	6 months 1H FY2021 (Apr.-Sep.)	
	Net sales	397,685	356,993	111.4%	3,583
	Operating income	16,291	5,295	307.7%	147
Ordinary income	16,892	5,164	327.1%	152	
Net income attributable to owners of parent	13,979	2,065	676.9%	126	
	Yen			U.S. dollars	
Net income per share	97.87	14.46		0.88	

**2. Summary of consolidated financial position**

	Millions of yen		Millions of U.S. dollars
	9/30/2021	3/31/2021	9/30/2021
Total assets	1,029,769	1,051,952	9,277
Net assets	475,970	461,254	4,288
Equity ratio (%)	41.8%	39.6%	-

Note: U.S. dollar amounts in this financial report are translated, for convenience only, at the rate of ¥111=U.S.\$1

**3. Forecast of consolidated earnings for the fiscal year ending March 31, 2022**  
**(April 1, 2021 - March 31, 2022)**

	Millions of yen
	FY2021
Net sales	900,000
Operating income	67,000
Ordinary income	68,000
Net income attributable to owners of parent	50,000
	Yen
	FY2021
Net income per share	350.05

< Cautionary Statements With Respect to Forward-Looking Statements >

Statements made in this financial report with respect to Fuji Electric's future performance are forward-looking statements based on management's assumptions and beliefs in light of the information currently available to it. Accordingly, actual results could differ from those contained in any forward-looking statements. Potential risks and uncertainties include :

- Sudden changes in general economic conditions in Fuji Electric's markets and changes in its operating environment such as those resulting from changes in trade regulations
- Exchange rate, particularly between the yen and the U.S. dollar and Asian and European currencies
- The ability of Fuji Electric and its subsidiaries to develop and introduce products that incorporate new technology in a timely manner and to manufacture them in a cost-effective way
- The rapid pace of technological innovation, especially in the field of electronics
- Sudden changes in the supply and demand balance in the markets Fuji Electric serves
- Problems involving the intellectual property of Fuji Electric and other companies
- Stock market conditions in Japan

**Consolidated Balance Sheets**

	Millions of yen		<i>Millions of U.S. dollars</i>
	<b>9/30/2021</b>	3/31/2021	9/30/2021
<b>Assets</b>			
<b>Current assets:</b>			
Cash and deposits	98,817	76,546	890
Notes and accounts receivable-trade	-	319,644	-
Notes and accounts receivable-trade, and contract assets	286,668	-	2,583
Merchandise and finished goods	57,322	66,319	516
Work in process	47,922	65,023	432
Raw materials and supplies	55,119	51,847	497
Other	60,810	53,723	548
Allowance for doubtful accounts	(3,964)	(3,897)	(36)
<b>Total Current assets</b>	<b>602,696</b>	<b>629,207</b>	<b>5,430</b>
<b>Noncurrent assets:</b>			
Net Property, plant and equipment	218,462	209,758	1,968
Intangible assets	22,146	23,426	200
Investments and other assets			
Investment securities	135,265	136,282	1,219
Net defined benefit asset	21,442	21,043	193
Other	30,128	32,604	271
Allowance for doubtful accounts	(456)	(461)	(4)
<b>Total Investments and other assets</b>	<b>186,380</b>	<b>189,468</b>	<b>1,679</b>
<b>Total Noncurrent assets</b>	<b>426,990</b>	<b>422,652</b>	<b>3,847</b>
<b>Deferred assets</b>	<b>82</b>	<b>92</b>	<b>1</b>
<b>Total Assets</b>	<b>1,029,769</b>	<b>1,051,952</b>	<b>9,277</b>

## Consolidated Balance Sheets

	Millions of yen		Millions of U.S. dollars
	9/30/2021	3/31/2021	9/30/2021
<b>Liabilities</b>			
<b>Current liabilities:</b>			
Notes and accounts payable-trade	136,877	167,260	1,233
Short-term borrowings	36,772	21,744	331
Income taxes payable	7,795	18,183	70
Advances received	-	35,239	-
Contract liabilities	37,556	-	338
Provision for product warranties	9,955	15,698	90
Other	107,255	98,289	966
<b>Total Current liabilities</b>	<b>336,214</b>	<b>356,416</b>	<b>3,029</b>
<b>Noncurrent liabilities:</b>			
Bonds payable	35,000	35,000	315
Long-term borrowings	80,350	96,686	724
Provision for directors' retirement benefits	152	150	1
Net defined benefit liability	56,666	53,322	511
Other	45,415	49,122	409
<b>Total Noncurrent liabilities</b>	<b>217,584</b>	<b>234,281</b>	<b>1,960</b>
<b>Total Liabilities</b>	<b>553,798</b>	<b>590,698</b>	<b>4,989</b>
<b>Net Assets</b>			
<b>Shareholders' equity:</b>			
Capital stock	47,586	47,586	429
Capital surplus	45,959	46,003	414
Retained earnings	281,032	271,772	2,532
Treasury shares	(7,348)	(7,340)	(66)
<b>Total Shareholders' equity</b>	<b>367,228</b>	<b>358,021</b>	<b>3,308</b>
<b>Accumulated other comprehensive income:</b>			
Valuation difference on available-for-sale securities	59,143	55,761	533
Deferred gains or losses on hedges	264	322	2
Foreign currency translation adjustments	2,996	1,539	27
Remeasurements of defined benefit plans	587	1,351	5
<b>Total Accumulated other comprehensive income</b>	<b>62,993</b>	<b>58,975</b>	<b>568</b>
<b>Non-controlling interests</b>	<b>45,749</b>	<b>44,257</b>	<b>412</b>
<b>Total Net assets</b>	<b>475,970</b>	<b>461,254</b>	<b>4,288</b>
<b>Total Liabilities and Net assets</b>	<b>1,029,769</b>	<b>1,051,952</b>	<b>9,277</b>

**Consolidated Statements of Income**

	Millions of yen		Millions of U.S. dollars
	<b>6 months 1H FY2021 (Apr.-Sep.)</b>	6 months 1H FY2020 (Apr.-Sep.)	<i>6 months 1H FY2021 (Apr.-Sep.)</i>
<b>Net sales</b>	397,685	356,993	3,583
<b>Cost of sales</b>	295,778	268,559	2,665
<b>Gross profit</b>	101,906	88,433	918
<b>Selling, general and administrative expenses</b>	85,614	83,138	771
<b>Operating income</b>	16,291	5,295	147
<b>Non-operating income</b>			
Interest income	290	141	3
Dividends income	1,263	1,559	11
Foreign exchange gains	222	-	2
Other	678	489	6
<b>Total Non-operating income</b>	2,454	2,190	22
<b>Non-operating expenses</b>			
Interest expense	794	723	7
Share of loss of entities accounted for using equity method	697	437	6
Foreign exchange losses	-	546	-
Other	362	614	3
<b>Total Non-operating expenses</b>	1,854	2,321	17
<b>Ordinary income</b>	16,892	5,164	152
<b>Extraordinary income</b>			
Gain on sale of non-current assets	62	39	1
Gain on sale of investment securities	8,219	248	74
<b>Total Extraordinary income</b>	8,282	287	75
<b>Extraordinary loss</b>			
Loss on disposal of noncurrent assets	342	245	3
Loss on valuation of investment securities	99	-	1
Loss on withdrawal from business	1,205	-	11
Factory integration expenses	335	-	3
<b>Total Extraordinary loss</b>	1,982	245	18
<b>Income before income taxes</b>	23,191	5,206	209
<b>Income taxes</b>	7,034	2,164	63
<b>Net income</b>	16,156	3,042	146
<b>Net income attributable to non-controlling interests</b>	2,177	977	20
<b>Net income attributable to owners of parent</b>	13,979	2,065	126

**Consolidated Statements of Comprehensive Income**

	Millions of yen		<i>Millions of U.S. dollars</i>
	<b>6 months</b>	6 months	<i>6 months</i>
	<b>1H FY2021</b>	1H FY2020	<i>1H FY2021</i>
	<b>(Apr.-Sep.)</b>	(Apr.-Sep.)	<i>(Apr.-Sep.)</i>
<b>Net income</b>	16,156	3,042	146
<b>Other comprehensive income</b>			
Valuation difference on available-for-sale securities	3,347	24,857	30
Deferred gains or losses on hedges	(57)	330	(1)
Foreign currency translation adjustments	1,690	(673)	15
Remeasurements of defined benefit plans	(911)	590	(8)
Share of other comprehensive income of associates accounted for using equity method	58	(68)	1
<b>Total other comprehensive Income</b>	<u>4,127</u>	<u>25,036</u>	<u>37</u>
<b>Comprehensive income</b>	<u>20,284</u>	<u>28,078</u>	<u>183</u>
Comprehensive income attributable to owners of parent	17,996	26,914	162
Comprehensive income attributable to non-controlling interests	2,287	1,164	21

**Consolidated Statements of Cash Flows**

	Millions of yen		Millions of U.S. dollars
	<b>6 months 1H FY2021 (Apr.-Sep.)</b>	6 months 1H FY2020 (Apr.-Sep.)	<i>6 months 1H FY2021 (Apr.-Sep.)</i>
<b>I Cash flows from operating activities</b>			
Income before income taxes	23,191	5,206	209
Depreciation and amortization	18,995	17,274	171
Increase (decrease) in allowance for doubtful accounts	59	67	1
Increase (decrease) in provision for product warranties	(6,028)	17	(54)
Interest and dividends income	(1,553)	(1,701)	(14)
Interest expenses	794	723	7
Foreign exchange losses (gains)	(106)	148	(1)
Loss (gain) on sale of non-current assets	(62)	(39)	(1)
Loss (gain) on sale of investment securities	(8,219)	(248)	(74)
Loss (gain) on disposal of non-current assets	342	245	3
Loss (gain) on devaluation of investment securities	99	-	1
Loss on withdrawal from business	1,205	-	11
Factory integration expenses	335	-	3
Decrease (increase) in trade receivables	-	68,598	-
Decrease (increase) in trade receivables, and contract assets	64,941	-	585
Decrease (increase) in inventories	(69)	(20,455)	(1)
Increase (decrease) in notes and accounts payable-trade	(36,269)	(46,142)	(327)
Increase (decrease) in advances received	-	(5,213)	-
Increase (decrease) in contract liabilities	7,803	-	70
Other, net	(10,184)	(16,403)	(92)
Subtotal	55,275	2,078	498
Interest and dividends income received	1,567	1,709	14
Interest expenses paid	(793)	(708)	(7)
Income taxes paid	(16,216)	(5,202)	(146)
Net cash provided by (used in) operating activities	39,833	(2,122)	359
<b>II Cash flows from investing activities</b>			
Purchase of property, plant and equipment	(10,245)	(10,076)	(92)
Proceeds from sales of property, plant and equipment	128	329	1
Purchase of investment securities	(1,258)	(16)	(11)
Proceeds from sales of investment securities	14,412	436	130
Loan advances	(1,966)	(1,302)	(18)
Proceeds from collection of loans receivable	1,553	1,600	14
Other, net	(2,462)	(1,813)	(22)
Net cash provided by (used in) investing activities	160	(10,842)	1
<b>III Cash flows from financing activities</b>			
Net increase (decrease) in short-term borrowings	2,184	(2,396)	20
Increase (decrease) in commercial papers	-	75,500	-
Proceeds from long-term borrowings	-	62,000	-
Repayments of long-term borrowings	(3,566)	(337)	(32)
Redemption of bonds	-	(15,000)	-
Repayments of lease obligations	(10,208)	(8,710)	(92)
Purchase of treasury shares	(8)	(4)	(0)
Dividends paid	(6,427)	(5,713)	(58)
Dividends paid to non-controlling interests	(1,015)	(1,132)	(9)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(163)	-	(1)
Proceeds from share issuance to non-controlling shareholders	-	105	-
Net cash provided by (used in) financing activities	(19,204)	104,310	(173)
<b>IV Effect of exchange rate change on cash and cash equivalents</b>	973	(415)	9
<b>V Net increase (decrease) in cash and cash equivalents (I + II + III + IV)</b>	21,763	90,930	196
<b>VI Cash and cash equivalents at beginning of period</b>	75,332	63,746	679
<b>VII Increase (decrease) in cash and cash equivalents resulting from change in scope of consolidation</b>	-	17	-
<b>VIII Cash and cash equivalents at end of period</b>	97,096	154,694	875

## Consolidated Segment Information

### Information on net sales, and profit or loss by each reporting segment

As of April 1, 2021, the name of reporting segment was changed from "Electronic Devices" to "Semiconductors".

And, as of September 1, 2021, the names of reporting segment were changed from "Power Electronics System Energy"

and "Power Electronics System Industry" to "Power Electronics Energy" and "Power Electronics Industry".

These name changes of reporting segment do not effect the contents of information.

These name changes have been reflected to the reporting segment information for first half of the fiscal year ended March 31, 2021.

#### 6 months 1H FY2021 (Apr.-Sep.)

	Millions of yen								
	Power Electronics Energy	Power Electronics Industry	Semiconductors	Power Generation	Food and Beverage Distribution	Others	Total	Adjustments	Consolidated
<b>Net Sales</b>									
Sales to third parties	102,862	126,809	82,885	26,622	44,155	14,350	397,685	-	397,685
Inter-segment sales and transfers	1,221	7,567	2,130	2	145	11,159	22,226	(22,226)	-
<b>Total sales</b>	<b>104,084</b>	<b>134,376</b>	<b>85,016</b>	<b>26,625</b>	<b>44,300</b>	<b>25,509</b>	<b>419,912</b>	<b>(22,226)</b>	<b>397,685</b>
<b>Segment profits (losses)</b>	<b>4,211</b>	<b>2,369</b>	<b>11,812</b>	<b>(1,133)</b>	<b>852</b>	<b>1,021</b>	<b>19,133</b>	<b>(2,842)</b>	<b>16,291</b>

#### 6 months 1H FY2020 (Apr.-Sep.)

	Millions of yen								
	Power Electronics Energy	Power Electronics Industry	Semiconductors	Power Generation	Food and Beverage Distribution	Others	Total	Adjustments	Consolidated
<b>Net Sales</b>									
Sales to third parties	80,546	122,869	70,880	32,536	37,535	12,625	356,993	-	356,993
Inter-segment sales and transfers	1,241	5,355	1,566	122	120	12,435	20,842	(20,842)	-
<b>Total sales</b>	<b>81,787</b>	<b>128,224</b>	<b>72,447</b>	<b>32,659</b>	<b>37,655</b>	<b>25,060</b>	<b>377,836</b>	<b>(20,842)</b>	<b>356,993</b>
<b>Segment profits (losses)</b>	<b>1,597</b>	<b>186</b>	<b>6,323</b>	<b>1,099</b>	<b>(2,581)</b>	<b>750</b>	<b>7,374</b>	<b>(2,079)</b>	<b>5,295</b>

#### 6 months 1H FY2021 (Apr.-Sep.)

	Millions of U.S. dollars								
	Power Electronics Energy	Power Electronics Industry	Semiconductors	Power Generation	Food and Beverage Distribution	Others	Total	Adjustments	Consolidated
<b>Net Sales</b>									
Sales to third parties	927	1,142	747	240	398	129	3,583	-	3,583
Inter-segment sales and transfers	11	68	19	0	1	101	200	(200)	-
<b>Total sales</b>	<b>938</b>	<b>1,211</b>	<b>766</b>	<b>240</b>	<b>399</b>	<b>230</b>	<b>3,783</b>	<b>(200)</b>	<b>3,583</b>
<b>Segment profits (losses)</b>	<b>38</b>	<b>21</b>	<b>106</b>	<b>(10)</b>	<b>8</b>	<b>9</b>	<b>172</b>	<b>(26)</b>	<b>147</b>

## Supplemental Consolidated Financial Materials

### 1. Financial summary

	Billions of yen					
	3 months 2Q FY2021 (Jul.-Sep.)	6 months 1H FY2021 (Apr.-Sep.)	[Forecast] FY2021 (Apr.-Mar.)	3 months 2Q FY2020 (Jul.-Sep.)	6 months 1H FY2020 (Apr.-Sep.)	FY2020 (Apr.- Mar.)
Net sales	207.7	397.7	900.0	188.1	357.0	875.9
Operating income	11.0	16.3	67.0	2.9	5.3	48.6
Ordinary income	11.0	16.9	68.0	2.5	5.2	50.4
Net income attributable to owners of parent	9.0	14.0	50.0	0.7	2.1	41.9

### 2. Number of consolidated subsidiaries

	Yen					
	3 months 2Q FY2021 (Jul.-Sep.)	6 months 1H FY2021 (Apr.-Sep.)	[Forecast] FY2021 (Apr.-Mar.)	3 months 2Q FY2020 (Jul.-Sep.)	6 months 1H FY2020 (Apr.-Sep.)	FY2020 (Apr.- Mar.)
Number of consolidated subsidiaries	73	73	73	74	74	74
Japan	22	22	22	23	23	23
Overseas	51	51	51	51	51	51
Number of equity-method associates	4	4	4	4	4	4

### 3. Net income per share

	Yen					
	3 months 2Q FY2021 (Jul.-Sep.)	6 months 1H FY2021 (Apr.-Sep.)	[Forecast] FY2021 (Apr.-Mar.)	3 months 2Q FY2020 (Jul.-Sep.)	6 months 1H FY2020 (Apr.-Sep.)	FY2020 (Apr.- Mar.)
Net income per share	63.05	97.87	350.05	4.96	14.46	293.52

### 4. Average exchange rates (Yen)

	Yen					
	3 months 2Q FY2021 (Jul.-Sep.)	6 months 1H FY2021 (Apr.-Sep.)	[Forecast] FY2021 (Apr.-Mar.)	3 months 2Q FY2020 (Jul.-Sep.)	6 months 1H FY2020 (Apr.-Sep.)	FY2020 (Apr.- Mar.)
US\$	110.11	109.80	108.40	106.22	106.92	106.06
EURO	129.84	130.90	128.95	124.11	121.30	123.70
RMB	17.02	16.99	16.75	15.35	15.26	15.67

### 5. Net sales by reporting segment

	Billions of yen					
	3 months 2Q FY2021 (Jul.-Sep.)	6 months 1H FY2021 (Apr.-Sep.)	[Forecast] FY2021 (Apr.-Mar.)	3 months 2Q FY2020 (Jul.-Sep.)	6 months 1H FY2020 (Apr.-Sep.)	FY2020 (Apr.- Mar.)
Power Electronics Energy	56.7	104.1	225.0	43.4	81.8	209.2
Power Electronics Industry	71.8	134.4	333.0	70.3	128.2	345.9
Semiconductors	40.5	85.0	170.0	37.4	72.4	157.5
Power Generation	14.7	26.6	84.0	17.0	32.7	80.4
Food and Beverage Distribution	22.2	44.3	87.5	18.6	37.7	76.6
Others	13.2	25.5	50.0	12.9	25.1	52.7
Subtotal	219.1	419.9	949.5	199.6	377.8	922.2
Elimination	(11.3)	(22.2)	(49.5)	(11.5)	(20.8)	(46.3)
<b>Total</b>	<b>207.7</b>	<b>397.7</b>	<b>900.0</b>	<b>188.1</b>	<b>357.0</b>	<b>875.9</b>



## 6. Operating income by reporting segment

	Billions of yen					
	<b>3 months 2Q FY2021 (Jul.-Sep.)</b>	<b>6 months 1H FY2021 (Apr.-Sep.)</b>	[Forecast] FY2021 (Apr.-Mar.)	3 months 2Q FY2020 (Jul.-Sep.)	6 months 1H FY2020 (Apr.-Sep.)	FY2020 (Apr.- Mar.)
Power Electronics Energy	3.1	4.2	18.0	0.4	1.6	14.0
Power Electronics Industry	2.1	2.4	25.0	1.6	0.2	21.8
Semiconductors	6.3	11.8	25.0	3.6	6.3	17.7
Power Generation	(0.5)	(1.1)	3.3	0.2	1.1	2.5
Food and Beverage Distribution	0.6	0.9	2.7	(2.4)	(2.6)	(5.3)
Others	0.6	1.0	1.8	0.4	0.8	2.2
Subtotal	12.3	19.1	75.8	3.8	7.4	52.9
Elimination	(1.3)	(2.8)	(8.8)	(0.9)	(2.1)	(4.3)
<b>Total</b>	<b>11.0</b>	<b>16.3</b>	<b>67.0</b>	<b>2.9</b>	<b>5.3</b>	<b>48.6</b>

## 7. Net overseas sales

	Billions of yen					
	<b>3 months 2Q FY2021 (Jul.-Sep.)</b>	<b>6 months 1H FY2021 (Apr.-Sep.)</b>	[Forecast] FY2021 (Apr.-Mar.)	3 months 2Q FY2020 (Jul.-Sep.)	6 months 1H FY2020 (Apr.-Sep.)	FY2020 (Apr.- Mar.)
Asia (except for China)	26.2	53.7	-	22.7	45.9	108.2
China	24.4	48.5	-	18.9	38.1	83.9
Europe	4.2	8.6	-	3.8	7.7	16.5
America	4.1	7.5	-	3.2	5.9	13.3
<b>Total</b>	<b>59.0</b>	<b>118.3</b>	<b>-</b>	<b>48.6</b>	<b>97.6</b>	<b>221.9</b>

## 8. R&D expenditures

	Billions of yen					
	<b>3 months 2Q FY2021 (Jul.-Sep.)</b>	<b>6 months 1H FY2021 (Apr.-Sep.)</b>	[Forecast] FY2021 (Apr.-Mar.)	3 months 2Q FY2020 (Jul.-Sep.)	6 months 1H FY2020 (Apr.-Sep.)	FY2020 (Apr.- Mar.)
Power Electronics Energy	1.9	3.4	7.5	1.6	3.0	6.8
Power Electronics Industry	2.5	4.7	9.7	2.4	4.5	8.9
Semiconductors	2.6	5.4	11.2	2.6	5.0	10.6
Power Generation	0.7	1.2	3.0	0.8	1.3	3.0
Food and Beverage Distribution	0.8	1.5	3.3	1.2	2.1	4.2
Others	0.0	0.0	0.1	0.0	0.0	0.0
<b>Total</b>	<b>8.5</b>	<b>16.2</b>	<b>34.8</b>	<b>8.6</b>	<b>15.9</b>	<b>33.6</b>
Ratio to net sales (%)	4.1%	4.1%	3.9%	4.6%	4.5%	3.8%

**9. Plant and equipment investment  
(including leases)**

	Billions of yen					
	3 months	6 months	[Forecast]	3 months	6 months	
	2Q FY2021	1H FY2021	FY2021	2Q FY2020	1H FY2020	FY2020
	(Jul.-Sep.)	(Apr.-Sep.)	(Apr.-Mar.)	(Jul.-Sep.)	(Apr.-Sep.)	(Apr.- Mar.)
Power Electronics Energy	1.5	2.1	7.7	1.6	3.3	7.4
Power Electronics Industry	3.0	4.7	11.3	0.8	1.4	4.6
Semiconductors	12.7	21.7	40.1	5.6	9.7	19.9
Power Generation	0.2	0.3	1.0	0.3	0.4	1.1
Food and Beverage Distribution	0.1	0.2	1.4	0.3	0.6	1.8
Others	0.3	0.6	0.8	0.4	0.6	1.1
<b>Total</b>	<b>17.7</b>	<b>29.6</b>	<b>62.3</b>	<b>9.0</b>	<b>16.0</b>	<b>35.9</b>
(Leases)	4.7	10.2	17.7	5.0	8.1	18.2

Note: Leases are included in total plant and equipment investment.

**10. Depreciation, Leases paid**

	Billions of yen					
	3 months	6 months	[Forecast]	3 months	6 months	
	2Q FY2021	1H FY2021	FY2021	2Q FY2020	1H FY2020	FY2020
	(Jul.-Sep.)	(Apr.-Sep.)	(Apr.-Mar.)	(Jul.-Sep.)	(Apr.-Sep.)	(Apr.- Mar.)
Power Electronics Energy	1.3	2.6	5.6	1.2	2.4	5.3
Power Electronics Industry	1.2	2.4	5.1	1.1	2.1	4.4
Semiconductors	5.0	9.9	20.9	4.5	8.8	18.3
Power Generation	0.3	0.6	1.3	0.3	0.6	1.2
Food and Beverage Distribution	0.5	1.1	2.2	0.5	1.1	2.2
Others	0.2	0.5	0.9	0.2	0.5	1.0
<b>Total</b>	<b>8.6</b>	<b>17.0</b>	<b>36.0</b>	<b>7.8</b>	<b>15.5</b>	<b>32.4</b>
(Leases)	0.2	0.5	1.2	0.3	0.5	1.0

**11. Number of employees**

	Billions of yen					
	3 months	6 months	[Forecast]	3 months	6 months	
	2Q FY2021	1H FY2021	FY2021	2Q FY2020	1H FY2020	FY2020
	(Jul.-Sep.)	(Apr.-Sep.)	(Apr.-Mar.)	(Jul.-Sep.)	(Apr.-Sep.)	(Apr.- Mar.)
Power Electronics Energy	6,675	6,675	6,682	6,712	6,712	6,604
Power Electronics Industry	9,327	9,327	9,540	9,199	9,199	9,135
Semiconductors	5,816	5,816	5,802	6,630	6,630	6,514
Power Generation	1,191	1,191	1,185	1,237	1,237	1,198
Food and Beverage Distribution	2,055	2,055	1,925	2,301	2,301	2,170
Others	1,976	1,976	1,951	1,996	1,996	1,972
<b>Total</b>	<b>27,040</b>	<b>27,040</b>	<b>27,085</b>	<b>28,075</b>	<b>28,075</b>	<b>27,593</b>
Japan	17,862	17,862	17,663	17,968	17,968	17,647
Overseas	9,178	9,178	9,422	10,107	10,107	9,946

## Financial Performance

### (1) Qualitative Information regarding Consolidated Results of Operations

In the fiscal year ended March 31, 2020, Fuji Electric launched Reiwa Prosperity 2023, a five-year medium-term management plan slated to conclude with the fiscal year ending March 31, 2024, the year in which we will celebrate the centennial anniversary of Fuji Electric's founding. Under this plan, the Company is implementing growth strategies prescribing the concentration of resources on growth fields, namely the power electronics and power semiconductor businesses, and the expansion of overseas businesses.

In the six-month period ended September 30, 2021, the operating environment continued to recover from the impacts of the global COVID-19 pandemic, and capital investment was strong in the manufacturing industry. Amid these trends, high levels of demand were seen for machine tools while the rising needs for automobile electrification and energy saving stimulated substantial growth in ED&C component, automation systems, and semiconductor demand.

Against this backdrop, consolidated net sales in the six-month period ended September 30, 2021, increased ¥40.7 billion year on year, to ¥397.7 billion, despite the impacts of difficulties procuring components on production, as a result of higher sales in all segments, except Power Generation, achieved by optimizing supply chains and taking other steps to cater to the robust demand.

Although high material prices impacted income, overall income benefited from sales growth coupled with cost reduction activities and increases to product sales prices. As a result, consolidated operating income rose ¥11.0 billion year on year, to ¥16.3 billion; ordinary income was up ¥11.7 billion, to ¥16.9 billion; and net income attributable to owners of parent increased ¥11.9 billion, to a record high of ¥14.0 billion.

Consolidated results of operations for the six-month period were as follows.

	Six-month period ended September 30, 2020	Six-month period ended September 30, 2021	Change
Net sales	357.0	397.7	40.7
Operating income	5.3	16.3	11.0
Ordinary income	5.2	16.9	11.7
Net income attributable to owners of parent	2.1	14.0	11.9

## Results by Segment

### Power Electronics Energy

**Net sales: ¥104.1 billion (up 27% year on year)**

**Operating income: ¥4.2 billion (up ¥2.6 billion year on year)**

In the Power Electronics Energy segment, net sales and operating income were up year on year due to higher demand in all businesses centered on the ED&C components business.

- In the energy management business, net sales were up year on year as a result of large-scale projects for substation equipment for the power distribution and industrial fields, but operating results were down year on year because of differences in profitability between projects.
- In the power supply and facility systems business, net sales and operating results improved year on year as a result of large-scale data center- and semiconductor-related projects.
- In the ED&C components business, net sales and operating results improved year on year due to significantly higher demand from domestic and overseas manufacturers of machine tools and other finished equipment

### Power Electronics Industry

**Net sales: ¥134.4 billion (up 5% year on year)**

**Operating income: ¥2.4 billion (up ¥2.2 billion year on year)**

In the Power Electronics Industry segment, net sales and operating income were up year on year due to higher demand seen primarily in the automation systems business, which offset the decline in sales in the IT solutions business.

- In the automation systems business, net sales and operating results improved year on year due to the higher demand seen centered on low-voltage inverters and factory automation components in Japan and overseas.
- In the social solutions business, net sales and operating results improved year on year thanks to large-scale projects for electrical equipment for railcars.
- In the equipment construction business, net sales and operating results improved year on year due to higher demand for electrical equipment construction.
- In the IT solutions business, net sales and operating results decreased year on year due to the absence of the large-scale public- and academic-sector projects recorded in the previous equivalent period.

Note: Effective October 1, 2020, ship exhaust gas cleaning system operations were transferred from the automation systems business to the social solutions business. Figures for the previous fiscal year have been restated to reflect this change.

### Semiconductor

**Net sales: ¥85.0 billion (up 17% year on year)**

**Operating income: ¥11.8 billion (up ¥5.5 billion year on year)**

- In the semiconductor business, net sales increased year on year, despite the repercussions of withdrawing from magnetic disk operations, due to substantial growth in demand for power semiconductors for electrified vehicles (xEVs) and for industrial applications. Operating results improved year on year as the large increase in net sales offset the rise in expenses for bolstering power

semiconductor production capacity and for conducting research and development.

#### **Power Generation**

**Net sales: ¥26.6 billion (down 19% year on year)**

**Operating loss: ¥1.1 billion (compared with operating income of ¥1.1 billion in the previous equivalent period)**

• In the power generation business, net sales were down year on year due to the rebound from a large-scale renewable energy project recorded in the previous equivalent period. Operating results were down year on year because of the lower net sales and differences in profitability between projects.

#### **Food and Beverage Distribution**

**Net sales: ¥44.3 billion (up 18% year on year)**

**Operating income: ¥0.9 billion (compared with operating loss of ¥2.6 billion in the previous equivalent period)**

• In the vending machine business, net sales were up year on year while operating results improved due to the benefits of cost reduction activities.

• In the store distribution business, net sales and operating results were up year on year because of an increase in demand for store equipment for convenience stores.

#### **Others**

**Net sales: ¥25.5 billion (up 2% year on year)**

**Operating income: ¥1.0 billion (up ¥0.3 billion year on year)**

Notes:

1. Effective April 1, 2021, the Electronic Devices segment was renamed the Semiconductor segment.
2. Effective July 1, 2021, the Power Electronics Systems Energy segment was renamed the Power Electronics Energy segment and the Power Electronics Systems Industry segment was renamed the Power Electronics Industry segment.

**(2) Quantitative Information regarding Consolidated Financial Position**

(¥ billion)

	March 31, 2021	Breakdown (%)	September 30, 2021	Breakdown (%)	Change
Total assets	1,052.0	100.0	1,029.8	100.0	(22.2)
Interest-bearing debt	216.2	20.6	211.6	20.5	(4.6)
Equity*1	417.0	39.6	430.2	41.8	+13.2
Debt-to-equity ratio*2 (times)	0.5		0.5		0.0

\*1 Equity = Total net assets – Non-controlling interests

\*2 Debt-to-equity ratio = Interest-bearing debt/ Equity

Total assets on September 30, 2021, stood at ¥1,029.8 billion, a decrease of ¥22.2 billion from the end of the previous fiscal year. Total current assets decreased ¥26.5 billion primarily as a result of decreases in notes and accounts receivable-trade, contract assets, and inventories, which offset an increase in cash and deposits. Total noncurrent assets were up ¥4.3 billion due to an increase in property, plant and equipment.

Interest-bearing debt as of September 30, 2021, amounted to ¥211.6 billion, down ¥4.6 billion from the previous fiscal year-end. Further, net interest-bearing debt—interest-bearing debt net of cash and cash equivalents—decreased ¥26.4 billion from the previous fiscal year-end, amounting to ¥114.5 billion on September 30, 2021.

Net assets on September 30, 2021, were ¥476.0 billion, up ¥14.7 billion from the previous fiscal year-end. This outcome was because of higher retained earnings and an increase associated with valuation difference on available-for-sale securities. In addition, equity—total net assets net of non-controlling interests—was up ¥13.2 billion from the previous fiscal year-end, standing at ¥430.2 billion on September 30, 2021. The debt-to-equity ratio (interest-bearing debt ÷ equity) was 0.5 times, unchanged from the previous fiscal year-end. Also, the net debt-to-equity ratio (net interest-bearing debt ÷ Equity) was 0.3 times, unchanged from the previous fiscal year-end.

In the six-month period ended September 30, 2021, consolidated free cash flow (net cash from operating activities + net cash from investing activities) was a positive ¥53.0 billion, an improvement of ¥40.0 billion compared with a negative free cash flow of ¥13.0 billion in the previous equivalent period.

**Cash flows from operating activities**

Net cash provided by operating activities was ¥39.8 billion, compared with net cash used in operating activities of ¥2.1 billion in the previous equivalent period. Major factors increasing cash included the recording of income before income taxes, a decrease in notes and accounts receivable-trade, and a decrease in contract assets. Major factors decreasing cash included a decrease in notes and accounts payable-trade.

This was an improvement of ¥42.0 billion year on year

**Cash flows from investing activities**

Net cash provided by investing activities was ¥0.2 billion, compared with net cash used in investing activities of ¥10.8 billion in the previous equivalent period. This outcome was primarily a result of proceeds from sales of investment securities, which offset the purchase of property, plant and equipment.

This was an improvement of ¥11.0 billion year on year

**Cash flows from financing activities**

Net cash used in financing activities was ¥19.2 billion, compared with net cash provided by financing activities of ¥104.3 billion in the previous equivalent period. This was principally due to repayments of lease obligations and cash dividends paid.

As a result, consolidated cash and cash equivalents on September 30, 2021, amounted to ¥97.1 billion, up ¥21.8 billion from the previous fiscal year-end.

### (3) Qualitative Information regarding Consolidated Forecasts and Forecast Information

In light of the business result trends seen in the six-month period ended September 30, 2021, Fuji Electric has chosen to revise the consolidated forecast for business results for the fiscal year ending March 31, 2022, that was announced together with financial results for the fiscal year ended March 31, 2021, on April 27, 2021.

The forecast assumes exchange rates of US\$1 = ¥107, €1 = ¥127, and RMB1 = ¥16.5 for the period from October 1, 2021, onward.

(Consolidated Forecasts for the Fiscal Year Ending March 31, 2022) (¥ billion)

	Previous announcement	Today's announcement	Change
Net sales	900.0	900.0	0.0
Operating income	60.0	67.0	7.0
Ordinary income	61.0	68.0	7.0
Net income attributable to owners of parent	42.0	50.0	8.0

(Reference: Consolidated Forecasts for the Fiscal Year Ending March 31, 2022, by Segment)

(¥billion)

	Previous announcement		Today's announcement		Change	
	Net sales	Operating income (loss)	Net sales	Operating income (loss)	Net sales	Operating income (loss)
Power Electronics Energy	217.0	15.2	225.0	18.0	8.0	2.8
Power Electronics Industry	329.0	22.2	333.0	25.0	4.0	2.8
Semiconductor	174.0	21.6	170.0	25.0	(4.0)	3.4
Power Generation	84.0	3.3	84.0	3.3	0.0	0.0
Food and Beverage Distribution	87.5	2.7	87.5	2.7	0.0	0.0
Others	50.0	1.8	50.0	1.8	0.0	0.0
Elimination and Corporate	(41.5)	(6.8)	(49.5)	(8.8)	(8.0)	(2.0)
Total	900.0	60.0	900.0	67.0	0.0	7.0